### ECR Performance FY1999 - 2006

Federal Energy Regulatory Commission
Dispute Resolution Service
Presentation To:
ECR Performance Evaluation Group

By: Deborah Osborne
Dispute Resolution Service
Federal Energy Regulatory Commission
Deborah.osborne@ferc.gov

Tel: 202-502-8831

### ECR Questions: Case Level

✓ How do you measure cost of process (ECR, Litigation, Rulemaking)?

✓ How do you assess the intermittent contribution of ECR?

✓ What about parties that don't want ECR?

How do you evaluate the quality of the outcome?

### FERC's ECR Performance: Case Level

Evaluating ECR in the DRS: FY 4/99 – FY 06

**Environmental & Non-Environmental Cases:** 

- Participant Evaluation Form (revised)
- Internal Tracking System (<u>i.e.</u>, Access dBase)

1	r	٦	7	A	T	1	Τ.	٨	Т	T	a	'n	ΔĪ
ı	۲,	. 1		А	4		1 /	ъ.				יוו	N

1.	Please rate the services of the Office of the Dispute Resolution Service (DRS).								
	very satisfactory	satisfactory	fair						
2.	Did the ADR procedures meet your needs? All the issues were resolved to your satisfaction.								
	If not, please comment.								
3.	Were the DRS representative	es effective?							
4.	a.) Do you think you saved process? If you answer yes,	resources and please answer	avoided maj b) and c).	or costs using an ADR					
	Yes No								
	b.) Please check the appropriate blocks for the types of costs saved:								
	Employee time	Man h	ours/days	Travel expenses					
	Document & Filing Costs		tion Costs	Other					
	c.) Please estimate the dollar amount you saved by using an ADR process rather than another process such as a traditional Commission filing process or litigation								
	\$0-25,000	•	100,001-150	000					
	\$25,001-50,000	\$150,001-250,000							
	\$50,001-75,000	\$250,001-500,000							
	\$75,001-100,000 above \$500,000 Or state approximate amount here:								
5.	Please provide additional con DRS may assist you.	nments or reco	ommendation	ns and additional ways the					

Thank you for taking the time to complete this survey.

NOTE: Your response will assist the DRS in compiling information on its program and to improve our services to you. You are not required to submit your name or affiliation. No cases or parties will be referred to by name in any information that is acquired from the evaluation without the prior permission of the evaluator.

# DRS Case Evaluation: Measurements for Performance

#### **Qualitative**\*

- Satisfaction w/ DRS services
- Effectiveness of DRS representatives
- ADR/ECR process v.Another Decision –Making process

#### **Quantitative**

- Cost Avoidance = Resources + \$'s \*
- Estimated \$ Savings (check box)

- \*Measures an ADR/ECR process even if case doesn't settle
- \* Parties find it challenging to measure cost avoidance for environmental cases, at least quickly

## DRS Case Internal Tracking System: Measurements for Performance

#### **Quantitative Measures:**

- Success/No Success Mediated cases
- No Interest One or more parties don't want ADR/ECR (DRS may "Coach" a party)
- ADR/ECR Inappropriate Refer to another office
- Case Performance Begin to completion date\*

## DRS Case Internal Tracking System: Measurements for Performance (cont'd):

For Non-environmental cases:

- Convene parties within 20 days
- Conclude case within 120 days (4 months if possible)

Above standards of measurement don't apply to environmental cases and cases with Indian tribes

# Evaluation Results FY2006: Non-Environmental Cases

Percentage of non- environmental, non-tribal ADR processes (agreed to by parties concluded	75 % within 120 days (convening and process)
Number of ADR requests and referrals to the Dispute Resolution Service	Minimum number of requests and referrals equal to FY 2004
Favorable Dispute Resolution Service customer satisfaction	80 % customer satisfaction rate

# What about outcomes from ECR at the case level? Challenges

#### Human/Economic/Environmental Challenges:

- Receiving completed, voluntary evaluations from case participants
- Assessing economic and environmental resources cost savings from an ECR process
- Valuation of environmental resources, which is culturally relevant and can vary on a state-by-state basis
- Consistency in measurements (e.g., environmental resources, subjective v. objective criteria)

### ECR Outcomes at Case Level FY 2003–'06: DRS Performance

40 New Environmental Actions/Cases (out of 122 cases):

- 13 Mediations Completed = 8 Successes + 5 No Success
- 5 Cases = Ongoing into FY 2007
- 10 Cases = No Interest
- 4 Cases = Referred Elsewhere
- 3 Cases = Coaching
- 3 Cases = Inquiry
- 2 Cases = ADR Inappropriate

## How do you access the intermittent contribution ECR adds to cases?

Mediated cases:

Begin to end date (mo/day/yr):

- 1 year = 8 cases (5 success, 4 no success)
- 2 years = 4 cases (2 success, 1 no success)
- 4 years = 1 case (partial settlement)

## ECR's Contribution: Factors to consider & what's being measured

Measuring ECR at case level:

What are some constants?

- Are ECR processes long or short relative to "what"?
- Upstream/Midstream/ Downstream Process
- Two- or multiparty stakeholders
- Intercultural factors

- \$\$'s saved
- Resources saved (human, environmental, cultural)?
- Durability of solutions and outcomes
- Public/Economic Benefits

### ECR Questions: Case Level

✓ How do you measure cost of process (ECR, Litigation, Rulemaking)?

✓ How do you assess the intermittent contribution of ECR?

✓ What about parties that don't want ECR?

How do you evaluate the quality of the outcome?